The information contained in this document is confidential. It should not be copied, disclosed or disseminated other than to members of the UBC Executive or Board of Governors or to individuals explicitly authorized by members of the UBC Executive or Board of Governors. This document contains advice and recommendations for risk management at UBC and disclosure of the information contained in this document would be harmful to the security of UBC property and systems.

## Risk Ratings Legend:

Probability of Occurrence: 1 - Very Unlikely, 2 - Unlikely, 3 - Possible, 4 - Likely, 5 - Almost

Certain

Severity of Impact: 1 - Minimal, 2 - Minor, 3 - Significant, 4 - Major, 5 - Massive

Overall Rating = Probability x Severity

<u>Current Control Rating</u>: 1 – Excessive, 2 – Robust, 3 – Adequate, 4 – Weak, 5 – Non-

existent

## [date]

| Risk Identification |      |         |                |            |              |                    |             | Risk Rating |           |          | Risk Treatment        |         |           |                   |                 |                |
|---------------------|------|---------|----------------|------------|--------------|--------------------|-------------|-------------|-----------|----------|-----------------------|---------|-----------|-------------------|-----------------|----------------|
| Executive           | Unit | Risk ID | Risk Statement | Primary    | Dependencies | Risk Class         | Risk Impact | Probability | Severity  | Overall  | Controls & Risk       | Control | Risk      | Additional Risk   | Risk Mitigation | Target         |
| Unit                |      |         |                | Risk Owner |              | (Operational,      | to UBC      | of          | of Impact | Risk     | Mitigation Activities | Rating  | Tolerance | Mitigations to be | Owner(s)        | Completion     |
|                     |      |         |                |            |              | Financial, Hazard, | (System     | Occurring   |           | Rating   | in Place              |         | (Monitor, | Completed         |                 | Date           |
|                     |      |         |                |            |              |                    | Wide, UBCV, |             |           | (max 25) |                       |         | Treat,    |                   |                 | (mm/dd/yyy) or |
|                     |      |         |                |            |              | Reputational,      | UBCO)       |             |           |          |                       |         | Avoid)    |                   |                 | Ongoing        |
|                     |      |         |                |            |              | Strategic)         |             |             |           |          |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           |          |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           | 0        |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           | 0        |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           | 0        |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           | 0        |                       |         |           |                   |                 |                |
|                     |      |         |                |            |              |                    |             |             |           | 0        | _                     |         |           |                   |                 |                |

UBC Confidential Page 1 of 1